

Minutes of the

2011 TAFISA General Assembly

5:00pm, November 11th, 2011 Convention Center, Limra Hotel, Antalya, Turkey

Note: Please refer to Introductory Notes and Recommendations for the 2011 TAFISA General Assembly issued to the General Assembly attendees for more details of items addressed.

| Attendees: | 2009 – 2013 TAFISA Board of Directors Ewa Suska, Poland Rodolfo Valgoni, Argentina Jianzhong Feng, China Brian Dixon, Australia Wolfgang Baumann, Germany Mitra Rouhi, Iran Jorma Savola, Finland Wim Florijn, Netherlands Yasuo Yamaguchi, Japan Preben Staun, Denmark Ju-Ho Chang, Korea | (Vice President) (Vice President) (Vice President) (Treasurer) |
|--------------|---|---|
| Apologies: | 2009 – 2013 TAFISA Board of Directors Kang-too Lee, Korea Herzel Hagay, Israel Leonard Thadeo, Tanzania | s (President) (Member)) (Vice President) |
| Chairperson: | Wim Florijn | |
| Start Time: | 17:00 | |
| End Time: | 21:00 | |

1. Welcome

Words of greeting were delivered by the Chairperson, Mr. Wim Florijn on behalf of the 2009 to 2013 TAFISA Board of Directors, along with apologies from those Board Members not able to be present.

Decision No decision was required.



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2. Approval of Agenda

The agenda was issued to all TAFISA Members within the period prescribed by the TAFISA statutes, and was posted on the TAFISA website, along with any revisions and documents relevant to the agenda. No comments or suggested changes were received by TAFISA prior to or during the General Assembly.

Decision

The General Assembly approved the agenda presented.

3. Minute of Silence

The TAFISA Board of Directors requested a minute of silence to honour those close to TAFISA who have passed during the previous two years. This includes:

- Josef Gigl, President, International Volkssport Verband, Germany
- Anton Geesink, Member IOC Sport for All Commission, Netherlands

Decision

No decision was required.

4. Confirmation of Number of Votes

The number of votes, in line with requirements of the TAFISA statutes, was confirmed to be 27.

Decision

No decision was required.

5. Acceptance of 2009 General Assembly Minutes

The minutes of the last General Assembly was sent to the TAFISA members in the prescribed time by the Secretary General and also published on the TAFISA website. No comments requiring amendments were received by TAFISA either before or during the General Assembly.

Decision

The minutes of the last General Assembly was accepted by the General Assembly.

6. 2009 - 2011 Board of Directors' Report

The Secretary General gave an oral presentation of the written Report as issued to the General Assembly before the meeting.

Decision

The 2009 to 2011 Board of Directors' Report was accepted by the General Assembly.

7. TAFISA Cooperations Report

The Secretary General gave an oral presentation of the current status of cooperation with the International Olympic Committee (IOC), United Nations (UN), World Health Organisation (WHO), United Nations Educational, Cultural and Scientific Organisation (UNESCO), International Council of Sport Science and Physical Education (ICCSPE), SportAccord, International Sport and Culture Association (ISCA), International Association for Sports and Leisure Facilities (IAKS),International Federation for Adapted Physical Activity (IFAPA), Agita Mundo representing the international HEPA



network, International University Network (IUNworld), International Working Group on Women and Sports (IWG) and European Non-Governmental Sports Organizations (ENGSO)

Decision

No decision was required.

8. Approval of New Members

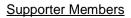
Since the last General Assembly in September 2009, the following organisations applied to become a member of TAFISA, and were preliminarily approved by the current TAFISA Board of Directors.

Active National Members

| Antigua Austria | Antigua & Barbuda Olympic Association Arbeitsgemeinschaft für Sport und Körperkultur in Österreich (ASKÖ) |
|----------------------|--|
| Bosnia & Herzegovina | Bosnian and Herzegovina Association Sport for All |
| Canada | Sport for All Canada Society |
| Cyprus | Cyprus National Olympic Committee |
| Dominican Republic | Federacion Dominicana Deporte Para Todos |
| Ecuador | Comite Olimpico Ecuatoriano |
| Egypt | Egyptian Sport for All Federation |
| Faroe Islands | The Faroese Confederation of Sports |
| France | French Sport for All Federation |
| France | French National Olympic Committee |
| India | National Taekwondo Federation India |
| India | Sport for All Federation of India |
| India | Taekwondo Board of India |
| Indonesia | Indonesian Sport for All Federation (FORMI) |
| Israel | Israeli Sport Administration |
| Japan | Japan Sports Association |
| Kazakhstan | National Association of Kazakhstan for Sport Development & World Games |
| Norfolk Islands | Norfolk Islands Amateur Sports & Commonwealth Games Association |
| Oman | Oman Olympic Committee (SfA Committee) |
| Pakistan | Pakistan Ssireum Federation |
| Poland | Polish Nordic Walking Association |
| Poland | Polish Radioorienteering Sport Federation (PZRS) |
| Solomon Islands | Ministry of Home Affairs (Sports Division) |
| Spain | Federación Española de Artes Marciales Coreanas |
| Trinidad & Tobago | Trinidad & Tobago Olympic Committee |
| USA | Amateur Athletic Union |
| USA | USA Traditional Kodokan Judo (USA-TKJ) |

Active International Members

| Australia | Aussie Rules International |
|--------------|--|
| Germany | World Karate Confederation |
| Iran | World Hapkido Confederation |
| Iran | World O-Sport Federation |
| Japan | International Federation of Cheerleading |
| Korea | World Ssireum Federation |
| Malaysia | World Silambam Federation |
| South Africa | International Field Archery Association |
| Sweden | World Judo Federation |
| Thailand | International Federation of Muaythai Amateur |
| USA | International Shuffleboard Association |





| Denmark | Gerlev Physical Education & Sports Academy |
|-------------------|--|
| Iran | Sport Organisation, Municipality of Tehran |
| India | Shree Hanuman Vyayam Prasarak Mandal |
| Kenya | Sacrena Sports and Education Academy |
| Nigeria | Bels-Miral Nigeria Ltd. |
| Trinidad & Tobago | First Citizens Sports Foundation |

The General Assembly was asked to decide on each application individually by a vote. Newly approved active national members have the right to vote immediately during this General Assembly provided that they have paid their membership fee for 2011.

Decision

The General Assembly accepted all new members provided they pay 2011 TAFISA Membership Fee before 31st December 2011. As a result three more new members were eligible to vote which made the total number of votes to 30.

9. 2009/2010/2011 Financial Reports

The Treasurer presented orally on the 2009 and 2010 Financial Reports issued to the General Assembly, with a particular note of thanks to the Secretary General and TAFISA Office, TAFISA's German sponsors, including the DOSB, and TAFISA's colleagues in Korea for securing financial support for TAFISA. These reports have been drawn up by the German registered tax accountant Jennewein and have been certified respectively.

It was noted that the Financial Statements do not include the excellent in-kind services provided by each of the TAFISA Board Members. This includes expenses for travelling to board meetings, using their respective home or business offices for TAFISA purposes, etc. Without this contribution, TAFISA would not be able to fulfil its tasks and obligations.

TAFISA gave thanks to the support of our partners and sponsors. In particular, TAFISA noted the following contributions to the TAFISA office:

- office space donated by Commerzbank AG, and
- public funds provided by the German Government, the State Government of Hesse, the City of Frankfurt and the German Olympic Sport Confederation (DOSB).
- Sponsorships provided by Sport StadiaNet AG and Ball Packaging Europe

As the TAFISA financial year is the calendar year, a complete financial statement for 2011 cannot be provided until early 2012. However, reference was made to the written 2011 Budget Plan for information including the following notes:

- To date, expenditures are below our income,
- All existing sponsors have renewed for 2011,
- New sponsors are predicted to become available in 2012
- A contract with a marketing agency is planned to be signed and to become effective in 2012

Decision

The General Assembly approved the 2009 and 2010 Financial Reports as well as the 2011 Budget Plan as presented.

10. Update of TAFISA Business Strategy 2009 to 2013

The Secretary General gave an oral update of the Business Strategy issued to the General Assembly at its 2009 meeting.

Decision No decision was required.



11.2012 and 2013 TAFISA Membership Fees

The following change in membership fees for 2010 and 2011 were proposed.

| | Current Fee | Proposed Fee |
|------------------------------|----------------|----------------|
| Active National Member: | € 300 per year | € 350 per year |
| Active International Member: | € 300 per year | € 350 per year |
| Supporter Member: | € 210 per year | € 300 per year |

Decision

Following a vote, the suggested change in membership fees for 2012 and 2013 was accepted by the General Assembly.

12. Election of Honorary Members

In line with the TAFISA statutes, the current Board of Directors recommended the following persons be elected as TAFISA Honorary Members in recognition of their substantial contribution to the development of TAFISA as a professional and successful organisation.

| Nominee | Position | Contribution |
|-----------------------|-----------------|--|
| Mr. Joel Raynaud | Honorary Member | Secretary General 1991 – 2005, Vice President 2005 - 2009 |
| Mr. Oscar Azuero Ruiz | Honorary Member | Vice President 1991 - 2009 |

Decision

The General Assembly elected both nominees as TAFISA Honorary Members.

13. Revision of Statutes

Based on the outcome of the TAFISA Membership Strategy Review circulated previously, the TAFISA board motioned the amendments of the membership categories as put down in the statutes.

These amendments can be summarised as follows:

CHAPTER VI

| MEMBERS | | |
|--|---|--|
| Article 1: | | |
| Active national, provincial or equivalent members Active national, provincial or equivalent members are state or non-state institutions operating at national, provincial or equivalent level that promote Sport for All and physical activity. | Suggestion: National members Suggestion: Active national, provincial or equivalent National members are state or non-state institutions operating at national, provincial or equivalent level that actively promote Sport for All and physical activity and have the promotion of Sport for All and physical activity included in their legally binding statutes or equivalent document. | |
| Article 2: | | |
| Active international members | Suggestion: | |
| | Active international International members | |



CHAPTER X

| BOARD OF DIRECTORS | | |
|--|--|--|
| Article 1: | | |
| The Board of Directors consists of the following: | Suggestion: | |
| | The Board of Directors consists of the following: | |
| a) the President, | | |
| b) four Vice-Presidents, | a) the President, | |
| c) the Treasurer, | b) four Vice-Presidents, | |
| d) the Secretary General, | c) the Treasurer, | |
| e) one representative from the Board of | d) the Secretary General, | |
| each of TAFISA's officially recognised | e) one representative from the Board of | |
| regional bodies Boards of Directors, and | each of TAFISA's officially recognised | |
| f) up to five other members. | regional bodies Boards of Directors, and f) up to five other members. | |
| At least two members of the Board of Directors | f) up to five other members. | |
| are to be female. The four Vice- Presidents are to | At least two members of the Board of Directors | |
| come from different continents (Americas – | are to be female, and two are to be male. The | |
| Asia/Oceania – Africa – Europe). | four Vice- Presidents are to come from different | |
| Representatives of TAFISA's regional bodies are | continents (Americas – Asia/Oceania – Africa – | |
| to be nominated by the respective regional body's | Europe). Representatives of TAFISA's regional | |
| Board of Directors. Representatives of regional | bodies are to be nominated by the respective | |
| bodies can hold the title of TAFISA Board | regional body's Board of Directors. | |
| Member only, and not TAFISA President, Vice- | Representatives of regional bodies can hold the | |
| President, Treasurer or Secretary General. | title of TAFISA Board Member only, and not | |
| Honorary Presidents may be invited to the Board | TAFISA President, Vice-President, Treasurer or | |
| of Directors but do not have the right to vote. | Secretary General. Honorary Presidents may be | |
| | invited to the Board of Directors but do not have | |
| | the right to vote. | |

CHAPTER XI

| ELECTIONS / VOTING RIGHTS | | |
|--|--|--|
| Article 1: | | |
| Each country has one vote each in elections and votes. Supporter members and Active international members do not have the right to vote. | Suggestion: Each nation or special province as defined has one vote each in elections and votes. Supporter members and Active international members do not have the right to vote. | |
| Article 2: | | |
| The transfer of voting rights to other countries is excluded. | Suggestion: The transfer of voting rights to other nations or special province as defined is excluded. | |
| Article 4: | | |
| In the case of elections to the Board of Directors, | Suggestion: | |
| only persons may stand whose candidature is | In the case of elections to the Board of Directors, | |
| backed by their home country's active national | only persons may stand whose candidature is | |



| member in an official letter three months before the General Assembly. | backed by their home country's active national member in an official letter three months before the General Assembly. |
|---|--|
| | Suggestion: FOOTNOTES |
| | DEFINITIONS |
| | TAFISA agrees the following definitions: |
| | Local Area restricted to immediately surrounding area, for example surrounding community, municipality, city or group of communities or cities in close proximity. |
| | Special Province Area comprising part of a nation, often defined as such by the national government. |
| | Nation Typically the area including but restricted to the entirety of one country, governed by one sport policy. TAFISA recognises some provinces have separate sport policy from the bulk of the nation, and therefore recognises such a province as a separate nation. |
| | Region Area comprising multiple countries in close proximity. Continents, as defined by TAFISA to be America, Asia/Oceania, Europe and Africa, are also considered regions. |
| | <i>International</i> Operation including multiple nations, often at least regional or global. |
| | Promotion of Sport for All and physical activity To contribute to the progress or growth of Sport for All and physical activity through the organisation and provision of programs and events, marketing, lobbying, research and publication in the field of Sport for All and physical activity. |

Decision

The General Assembly approved the suggested revision of TAFISA Statutes.

14. Approval of Auditors

The TAFISA Board of Directors recommended the auditor's office of Jennewein in Germany for the years 2012 and 2013.

Decision

The General Assembly approved the recommended auditor's office for the years 2012 and 2013.



15. Election of the Nomination Committee for the Next Board

According to the TAFISA statutes, the General Assembly elects the Nomination Committee. The Nomination Committee is formed by three active members, who are not members of the board. The task of the Nomination Committee is to oversee and prepare the election of the next TAFISA board in 2013.

The following persons were recommended to be members of the Nomination Committee:

- Walter Schneeloch, Germany
- Sarjit Singh, Malaysia
- Galina Gorbatenkowa, Latvia

Decision

The General Assembly approved Walter Schneeloch (Germany), Sarjit Singh (Malaysia), Galina Gorbatenkowa (Latvia) to be members of the Nomination Committee.

16. Election of 24th TAFISA World Congress Host Country

With the deadline of August 11, 2011, the application from TAFISA member, the Hungarian Leisure Sport Federation, was received to host the 24th TAFISA World Congress in 2015 with the Host City being Budapest. Representatives from the host country made short oral presentation of their application.

Decision

The General Assembly elected Hungary as the host country of the 23rd TAFISA World Congress, 2015.

17. Election of 6th TAFISA World Sport for All Games Host Country

With the deadline of August 11, 2011 two applications from TAFISA members were received to host the 6th TAFISA World Sport for All Games in 2016:

| TAFISA Member | Venue | Organizer |
|--|-----------------------|---------------|
| The Netherlands Institute for Sport & Physical Activity (NISB) | Province of Friesland | Sport Fryslan |
| Indonesia Sport for All Federation (FORMI) | Jakarta | FORMI |

With both candidates, agreements have been reached on the licence contract including licence fee. Subsequently, the provisional contract was signed by each, which only becomes valid in case the candidate is approved by the General Assembly.

Representatives from the two candidate cities made a 20-minute presentation each for their application. The order of presentations which resulted in the Netherlands going first and Indonesia second, was decided by random draw before the presentations started.

The presentations by the candidates were followed by the voting of the General Assembly. According to the statutes, the decision of the winning candidate was taken by a simple majority of votes.

Decision

The General Assembly elected Indonesia to be the host country for the 2016 Games by majority of votes (Indonesia received 21 votes; the Netherlands received 9 votes).



18. Report on TAFISA Activities, Programs and Events

Following the last General Assembly, the following two new programs were implemented both with the support of the IOC:

18.1 TAFISA Certified Leadership Course in Sport for All (CLC)

TAFISA Certified Leadership Courses in Sport for All was developed to train and qualify national Sport for All leaders around the globe. Since its inception, TAFISA International and National CLCs have been successfully held in Iran, Nigeria, Tanzania, Macau/China, Australia, Malaysia, Turkey, Argentina, Trinidad & Tobago, Latvia, Serbia and Indonesia with participants from up to ten countries per CLC from the respective surrounding regions.

In 2010, the International Olympic Committee signed a Memorandum of Understanding with TAFISA to further develop the CLC program.

Presently, TAFISA has invited members to apply for hosting the CLC in 2012.

18.2 TAFISA Triple AC Program

TAFISA has developed the Triple AC program (Active City – Active Community – Active Citizen). It is a city and community-based, comprehensive program that allows cities and communities to gain maximum benefit from existing resources and continuously improve.

Decision

No decision was required.

19. Approval of New TAFISA Initiatives

TAFISA motioned the following new initiatives to be approved by the General Assembly which, due to a lack of time, were only briefly presented to the General Assembly:

19.1 TAFISA Future Strategy on Traditional Sports and Games (TSG)

During the rise of the modern sports movement in the 20th century, Traditional Sports and Games (TSG) fell behind or even disappeared in many parts of the world. However in recent times, this trend can be seen to be reversing as proven by the number of scientific and practical events taking place, books being published and organizations being founded in this sector worldwide. Currently, there is a lack of coordinated and global initiatives and actions to promote TSG as an important mechanism for tolerance, fair play and peace, as well as to preserve the cultural heritage of a country and people through the promotion of TSG. On this background, TAFISA is prepared to take over even more responsibility for the development of TSG. This is in line with the findings of the recent TAFISA member survey in which members requested TAFISA to focus on this issue.

On this basis, the following were suggested as the work plan 2012 - 2013:

- to adopt the TAFISA/UNESCO Busan Appeal as the leading TAFISA policy paper on TSG
- to focus on the following activities:
 - establishment of database
 - integration a TAFISA TSG website
 - launch of regular electronic newsletter
 - establishment of awarding and patronage scheme and following TAFISA heritage list
 - establishment of TSG Centre
 - organization of scientific seminar (in cooperation with UNESCO)

Decision

The General Assembly approved of the TAFISA Future Strategy on Traditional Sports and Games.



19.2 "Antalya Agreement on A Global Alliance in Sport for All"

As we, who are close to the Sport for All and physical activity (SAPA) movement well know, the world of today is facing many challenges, and SAPA can bring some relief to most, if not all, of these. However, these challenges are too large for any one SAPA body to tackle alone. We have come to a time when we need a broader, more global, alliance in SAPA, and a platform on which all SAPA related bodies can debate, develop and cooperate, including those organizations who have previously found no 'home' in the existing umbrella bodies.

In response to this need, TAFISA has taken the initiative to pen the "Antalya Agreement on A Global Alliance in Sport for All". The Agreement is not the creation of a new formal organization, but calls for a united, global solidarity for Sport for All and physical activity, and is open to all bodies relevant to the SAPA sector to be party to.

The paper (to be attached later) includes a set of objectives that should be the common goal of all SAPA related bodies, and those who sign the paper. Along with these objectives, the paper outlines actions to reach those objectives, and a set of principles by which those actions, and any in the field of SAPA, should be carried out.

Whilst the paper is a TAFISA initiative, its concept has been supported by other major players in the international sports sector and TAFISA expects the list of parties to sign the paper to grow rapidly. Furthermore, it is TAFISA sincere hope that the paper will bring together more than just the few, large, international bodies that are already in much communication, but the other SAPA related bodies that have direct contact with the participants in the SAPA movement, and valuable experience to share. This, of course, includes TAFISA member organizations.

Decision

The General Assembly approved of the "Antalya Agreement" to be signed by international bodies from the sports sector, TAFISA members and other stakeholders.

19.3 TAFISA VIPS Program (Volunteer Initiative on Peace through Sports)

Sport aids the development of peace, integration, socialisation, sustainability, gender equality, health and economic stability. The realisation of this development relies fundamentally on the education and development of local people, in particular volunteers. The TAFISA VIPS Program addresses these issues and fulfils this need.

With significant experience and networks in Africa and the documented support for VIPS program development from the United Nations following a meeting with UN Secretary General, Ban Ki-moon and the subsequent formal letter of support from UNOSDP as well as the signing of the Partnership Agreement with UNESCO, TAFISA is the organisation best positioned to initiate and support the Sport for All movement in Africa.

The mission of the TAFISA VIPS Program is to support Africa on using sport and Sport for All to promote and realise understanding, health, environmental awareness, integration and social cohesion, gender equality, sustainable development and ultimately peace for Africa, through a network of trained volunteers.

The VIPS program focuses on four key elements:

- <u>VIPS Certified Leadership Course in Sport for All (CLC)</u>: Targeted educational programs to develop leaders in the field of Sport for All with specialisation in key demand areas, including volunteerism, strategy development, equality amongst people, integration, peace development and socialisation.
- 2. <u>VIPS Volunteer Corps</u>: A network of trained volunteers across the African continent that will be responsible for local promotion and coordination of VIPS programs and events.
- 3. <u>VIPS African Sport for All Academy:</u> As the 'nucleus' of the VIPS program, the Academy will be located in Tanzania and coordinated by the National Sports Council of Tanzania under the



Tanzanian Government. The academy will be responsible for coordination of VIPS and its courses and events, VIPS communications and research and development in the field of Sport for All.

4. <u>VIPS Peace Festivals</u>: Local, national or international festivals to showcase the vast traditional and cultural importance of Sport for All in Africa and promote understanding and peaceful play between nations.

The desired outcomes of the TAFISA VIPS Program include:

- The education and development of African volunteers and leaders on using sport to promote understanding, health, environmental awareness, integration and social cohesion, sustainable development and ultimately peace for Africa,
- The creations of a sustainable, cross continental network of African volunteers and leaders to promote these values,
- The promotion of African culture and heritage through traditional games and sports,
- Increased participation of Africans in sport, particularly women
- Increased general awareness of the manifold benefits of sport, using football as an example,

Decision

The General Assembly approved the TAFISA VIPS program.

19.4 TAFISA "Friend for Life" Award

The TAFISA Board motions to implement TAFISA "Friend for Life" Award as a permanent part of the TAFISA Award Scheme. The award would be given to individuals or organizations that have contributed significantly to the growth of TAFISA, but not on the same level as an Honorary Member. Recipients of this award include, for example, the heads or key contacts of host organizations of major TAFISA events, sponsors or cooperating partners.

Nominations for recipients of the TAFISA "Friend for Life" Award can be made by any Board Member, and must be seconded by at least two other Board Members prior to presentation. Presentation can be by any Board Member at any appropriate event. There is no limit to the number of TAFISA Friend for Life awards, however, due consideration must be given before approving awards to maintain some level of prestige.

The TAFISA Pioneer of Sport for All will be presented in the form of a certificate.

Decision

The General Assembly approved the addition of the TAFISA "Friend for Life" award to the TAFISA Awards Scheme.

19.5 "Sport Clubs for Health Program" (SCforH)

Sports Club for Health (SCforH) project was initiated in 2008 by the Finnish Sport for All Association and TAFISA. SCforH received funding by the European Union's DG Education & Cultures' Sport Unit as one of the first EU preliminary actions for sport (Health and Physical Activity) in 2009. During the EU-funding, two aims were reached - the advanced guidelines for sports clubs were developed for HEPA-oriented activities in a club setting and a new networking in the field of HEPA and sport for all was created. ESFAN, HEPA Europe, EFCS, ISCA and ENGSO have all been developing the SCforH-guidelines. The SCforH-booklet was published in September 2011 and will be delivered to the General Assembly during its meeting.

TAFISA's role in the dissemination of the guidelines is crucial. The next stage in SCforH-work is to implement the guidelines into different countries and local level voluntary sports clubs. In the European level, the SCforH-guidelines can be used as a tool in the EU physical activity guidelines. The development of the work packages also continues within the network – European certification system for Hepa Activities, instructor education, health profile of different sports disciplines, funding systems, leadership and evaluation.



Page 11 of 12 23.12.2011 2011 GA Minutes On this background TAFISA should be active with its member organisations in the development and dissemination of the SCforH-program in the coming years.

Decision

The General Assembly approved the Sport Clubs for Health program and recommended all members to actively use and support the program.

20. 23rd TAFISA World Congress, Netherlands 2013, Report

In 2009, the General Assembly approved the Dutch TAFISA member organization NISB (The Netherlands Institute for Sport & Physical Activity) to host the 23rd TAFISA World Congress in 2013 in the Netherlands. A NISB representative gave an oral presentation on the preparation status.

Decision

No decision was required.

21. 5th TAFISA World Sport for All Games 2012 Report

The 5th TAFISA World Sport for All Games will be held in Siauliai, Lithuania, July 5 - 11, 2012. Representatives from the Organising Committee gave an oral presentation on the present status of the preparation.

Decision No decision was required.

22. Any Other Business

No other issues were raised by the General Assembly.

Chairperson Wim Florijn gave closing words including thanks to TAFISA board members and attending TAFISA members.

Wim Florijn Chairperson

Wolfgang Baumann Secretary General



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